#### Cotati-Rohnert Park Unified School District 2013-2014 LEA PLAN SUMMARY 3/8/13

#### Leadership Commitment

In order to increase achievement and retain students, we will enact evidence-based instructional strategies to support and engage all learners, implement K-12 curricula aligned to the Common Core Standards and calibrated to the rigor of state and national measures, and use formative and summative assessments for ongoing monitoring of students' growth.

Required State of California and Federal Goals: Goals 1A & 1B Improve Proficiency in English Language Arts and Mathematics

Strategy: Instructional Time Aligned to State Framework Recommendations

The school/district provides standards-aligned, basic core instructional programs in English language arts, English language development, and mathematics in every classroom for every student, including ancillary materials for universal access. The school/district may also provide Common Core State Standards (CCSS)-aligned instructional materials.

The school/district provides standards-aligned or CCSS-aligned ELD/ELA and mathematics intensive intervention programs. These programs are being implemented as designed in every intervention classroom with materials for every identified student.

Ensure Instructional Minutes Match State Framework Recommendations for Benchmark, Strategic, and Intensive Students				
Action Steps	Site Implementation Plan	Proposed	Proposed	
		Expenditure	Funding	
Administrators and teachers audit and revise instructional		NA	NA	
schedules to allow benchmark (including universal access				
time), strategic, and intensive instruction				
Administrators revise elementary prep schedules to		NA	NA	
ensure uninterrupted, daily instruction in ELA and math				
Provide Strategic and Intensive Instruction				
Action Steps	Site Implementation Plan	Proposed	Proposed	
		Expenditure	Funding	
Purchase materials and train teachers in Tier II/strategic	Lexia: \$45,000	\$184,000	EIA-Lottery	
ELA and math support and high school credit	Dreambox: \$40,000			

recovery/unit recovery	Aventa: \$99,000		
Purchase materials and train teachers in Tier III/intensive	Reading Intervention Program and Training (4-10)		EIA-Lottery
ELA and math intervention	Mathematics Intervention Program and Training (4-10)		
Purchase classroom technology to support Tier II	Purchase tablet computers for each elementary	\$200,000	Title I-Title
instruction	classroom to support use of blended instructional tools		III or
	for Tier II - \$400 X 5 classroom X 100		donations
			over time
District provides intervention coordinator for PI Year III-	Estimated cost 1.0 FTE	\$100,000	Title I-Title
IV Site			III
Purchase Criterion online writing; provide staff training,	Estimated materials $costs = $58,500$	\$61,500	Title III
to support CCSS aligned writing and the use of	Estimated training $cost = $3,000$		
technology in assessments.			

## Strategy: Lesson Planning Guides Aligned to Common Core State Standards (CCSS)

District prepares, distributes, and monitors the use of annual district standards-aligned pacing for each grade level (K-10) for the CCCS ELA and mathematics program in order for all teachers at a grade level to implement a common sequence of instruction and assessment

Transition from 1997 Standards Aligned Pacing and Materials to CCSS Aligned Instruction			
Action Steps	Site Implementation Plan	Proposed	Proposed
		Expenditure	Funding
			Source
Grade levels and departments review the CCSS aligned		NA	NA
pacing for ELA and math and identify where materials and			
lesson content in existing texts match the standards and			
identify areas where there are gaps or existing content is			
misaligned.			
Grade levels and departments identify or develop		NA	NA
instructional units and resources to teach the depth of			
knowledge and complexity of the CCSS.			
Purchase Everyday Math (3-5) and train teachers in	Everyday Math $(3-5) = $108,000$	\$115,200	EIA-Lottery
implementation of program	K-5 Teacher Training = \$ included		
	Teacher Training =		
	(60 teachers, 1 day training w/subs = $$7,200$ )		

Administrators and teachers monitor instructional pacing to	NA	NA
ensure that each grade level offers a common instructional		
sequence.		

### Strategy: Student Achievement Monitoring System & Regular Collection of Summative and Formative Data

District uses an ongoing assessment and monitoring system that provides timely data from common assessments based on locallyadopted, CCSS-aligned ELA, ELA, and mathematics core and intervention programs. Student achievement results are used to inform teachers and principals on student placement, diagnosis, progress and the effectiveness of instruction.

District requires and supports the regular collection and analysis of common formative and summative assessment data to establish instructional priorities, inform classroom instruction, appropriately place and exit students from intervention programs, and monitor student progress in core and intervention programs.

Alignment of Benchmarks and Instructional Pacing			
Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding
District leadership teams facilitate the revision of instructional pacing and district benchmark assessments to ensure that instruction is aligned to the rigorous standards measured by the CST and the emerging CCSS-aligned SMARTER Balanced assessment items.	Release time for assessment development = Illuminate contract for ongoing assessment development, standards alignment and pacing support =		
District leadership teams develop assessments for each benchmark period based on CCSS-aligned pacing.	Release time for assessment development = 3 days for 40 teachers @ 120/sub day	\$14,400	Title I – Title III
District leadership teams and site teachers implement ongoing performance assessment and re-engagement protocols in mathematics using SVMI and MARS tasks	Annual membership for SVMI=\$5000 Copies of MARS tasks = \$5000	\$10,000	
District leadership teams review CCSS aligned pacing and benchmarks at the end of the 2013-14 school year. Revisions are made as needed. Additional SMARTER- Balanced aligned assessment items are incorporated.	Release time for assessment review and realignment for 2013-14 = 200 teachers x 1 sub day@120	\$24,000	
Purchase annual contract for Illuminate assessment system	Estimated cost for Illuminate System	\$35,000	Title I – Title III

Each grade level (2-11) will administer CST, EAP or CAHSEE diagnostic six weeks prior to the state testing windows. Grade level teams will meet to review test data and plan targeted instruction for students performing below	Estimated cost for benchmark copies = \$20,000 Estimated cost for release time for assessment review = 3 days X 200 teachers X120/day = \$72,000	\$92,000	
proficiency.			
All elementary classrooms will use DIBELS for screening and progress monitoring as outlined by the University of Oregon/DIBELS	Estimated cost for DIBELS copies = \$20,000 K-1 release time each quarter for assessments = 40 teachers X 4 days X 120 sub/day =\$19,200	\$39,200	Title I – Title III
District provides all site administrators, teachers, and counselors with professional development and ongoing support on the Illuminate data management system and accurate entry and retrieval in data system		NA	NA
District and site administrators monitor teacher application of data on an ongoing basis to ensure that data are effectively applied to inform instructional decisions and improve classroom instruction.		NA	NA
District provides all teachers with training in student goal setting, progress monitoring, data analysis, intervention placement, and monitoring of students placed in interventions.		NA	NA
District employs and designates staff to support the data management system at the district and at all school sites.	Assessment and Accountability Coordinator	\$65,000	Title I – Title III

# Strategy: Ongoing Instructional Assistance/Coaching in ELA and Mathematics

District provides ongoing coaching to all teachers of RLA/ELD and mathematics core and intensive intervention instruction for grades K-10.

Ongoing Teacher Training and Coaching			
Action Steps	Site Implementation Plan	Proposed	Proposed
		Expenditure	Funding
KAM Consulting to continue classroom, site, and district	KAM Contract for Coaching and Professional	\$150,000	Title I -
professional development in implementation of district	Development (all sites & district, including multiple		Title III
adopted ELA/ELD programs, the implementation of the	dates per site)		
CCSS, and evidence based reading and writing instruction.			

District and North Bay Math Project personnel provide five days of coaching in state-adopted CCSS aligned mathematics units and additional classroom coaching	Consultant costs for 5 days of training for each of 4 units x 3 consultants per day (500 per consultant) = \$30,000	\$90,000	Title I – Title III
	Release time for trainings = 5 days X100 teachers X 120 sub/day = \$60,000		

## Strategy: Structured Collaboration Time

District supports one-hour structured collaboration meetings (preferably two) per month at each site in order for subject matter/course level teachers to analyze, discuss, and utilize the results of district assessments of student progress in the instructional programs in use at each school. Collaboration guides placement, instructional planning and delivery, and student progress monitoring.

Planning of Structured Collaboration Time			
Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding
Administrators and teachers are trained in the use of district protocols for structured collaboration in order to ensure constructive dialogue around student achievement data and on the implications of the data for classroom instruction.	(RPCEA Waiver needed for secondary)	NA	NA
District leadership teams develop local protocol for facilitation and reporting of structured collaboration meetings		NA	NA
District administrators collaborate with site administrators and teachers to develop a timetable for (twice) monthly grade-level or course/department meetings in which teachers collaboratively discuss and analyze student achievement data, plan lessons, and share materials and instructional strategies.		NA	NA
District and site administrators visit/monitor teacher collaboration meetings on an ongoing basis to ensure that they follow local protocol and lead to constructive dialogue around student achievement data and the implications of the data for classroom instruction.		NA	NA

# Strategy: Monitoring of Program Implementation

District prepares, distributes, and monitors the use of annual district standards-aligned pacing for each grade level (K-10) for the CCCS ELA and mathematics program in order for all teachers at a grade level to implement a common sequence of instruction and assessment

Monitoring Tools and Regular Classroom Walkthroughs			
Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding
District and site administrators have developed and use observation protocols to monitor and report about effectiveness of program implementation across sites.	Observation protocol licenses and data tools =22 administrators X 400/device = \$8,800 Software license = \$3,000	\$11,800	TBD
District and site administrators and conduct regular classroom walkthroughs and informal observations to monitor implementation of the grade-level, standards- aligned, adopted curriculum including adherence to the use of effective instructional practices.		NA	NA

Required State and Federal Goals Goal 2A: Increase Annual Progress in Learning English Goal 2B: Increase English Proficiency Goal 2C: Increase Academic Proficiency of English Language Subgroup

## Strategy: Revise EL Program K-12

Implement an EL program design that is based on current, research-based evidence related to effective practices in English learner program design, instructional services implementation, and program evaluation the meets state and federal guidelines.

Define English Language Development Program			
Action Steps	Site Implementation Plan	Proposed	Proposed
		Expenditure	Funding
Define and describe the ELA program at the elementary,		NA	NA
middle, and high school levels, including time allotted as			
well as interventions according to language proficiency			
levels and longevity in the EL program			
Using the EL intervention lists provided by Key Data	Key Data Systems Data Contract = \$20,000 (All data	\$20,000	Title I-
System, site principals and teacher leaders will develop	services)		Title III
individual support plans for students who failed to meet the			
AMAO for language development. Principals will conduct			
case review meetings each quarter to monitor students			
failing to meet AMAO 1.			
Grades will be eliminated from the reclassification criteria		NA	NA
and the student records clerk will provided updated lists to			
each site. Principals will conduct case review meetings each			
quarter to monitor students pending reclassifications.			
Instructional schedules will be revised to ensure specified		NA	NA
daily time for ELD instruction for each classroom with			
English learner students. Principals will work with staff to			
develop plans for grouping and instructing students based on			
their language proficiency level.			
In collaboration meetings, teachers will use assessment data		NA	NA
to modify instruction for intermediate English learners using			
strategies, including SDAIE, to support both students'			
proficiency in English and their subject area content			

knowledge.		
Revise Middle School ELD/ELA curricula	TBD	TBD
Use Organizing Thinking Maps, Student Discourse,	NA	NA
Productive Group Work, Gradual Release of Responsibility,		
and Active Student Engagement strategies to support access		
to core instruction.		
Teacher teams will meet for horizontal and vertical	NA	NA
articulation of ELD curricula, assessments, and instructional		
pacing to ensure alignment of content and practices system-		
wide with CCSS for ELD.		
District leadership teams and site administrators will	NA	NA
develop and implement multiple measures assessments to		
monitor EL students' linguistic and academic development.		
Using data provided by principals and gleaned from analyses	NA	NA
and the Key Data EL intervention lists, each grade level at		
each site will develop a watch list for students pending		
reclassification and for students who did not progress. These		
lists will be reviewed regularly during structured		
collaboration time.		
Develop a classroom observation protocol that addresses full	NA	NA
implementation of the adopted ELD materials. Conduct		
regular classroom observations and provide timely feedback		
to classroom teachers in the implementation of the adopted		
curriculum.		
Plan and coordinate professional development for CCSS-	NA	NA
aligned ELD standards.		

## Required State of California and Federal Goals: Goal 2E: Increase Parent and Community Participation

Action Steps	Site Implementation Plan	Proposed	Proposed
		Expenditure	Funding
Educational Summit – K-12 Articulation,	Estimated substitute costs for 40 teachers for four days.	\$19,200	Title II
Communication, and Connection			
Kindergarten Intake and Orientation	T-shirts = \$3,200	\$10,400	Title I
	Kindergarten screening by teachers during May or		
	August = 20 teachers X 3 days @120 sub/day =\$7,200		
Evaluate District Outreach Efforts : Building on		NA	NA
baseline data collective by the Community Advisory			
Committee and interdistrict transfers data, conduct			
ongoing analysis of district outreach efforts with respect			
to vision, goals, and increasing student enrollment			
Parent Activities and Workshops: School sites offer		NA	NA
parent activities and workshops, such as family literacy			
workshops, math/science events, and college scholarship			
information nights on a regular basis			
Monitoring of Parent Involvement: District and		NA	NA
school administrators monitor level of parent			
involvement at the district and in all schools.			
District Goals for Parent Involvement: District and		NA	NA
schools have specific parental involvement goals and			
provide technical assistance for implementing family			
involvement programs.			

# Required State of California and Federal Goals: Goal 3: Highly Qualified Teachers

All students in the district will be taught by highly qualified teachers.

Action Stone		Proposed Expenditure	Proposed Funding
Fully Credentialed, HQ Teachers	Title II, Level C District Compliance Plan in process	TBD	Title II

Required State of California and Federal Goals:

### Goal 5 A: Increase Graduation Rates & Goal 5B Decrease Drop Out Rates

# Strategy: Strengthen Academic Supports for At-Risk Secondary Students

District provides systematic supports for students who are at-risk of disengagement or drop out.

Implement Blended Learning Tier II Program at RCHS					
Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding		
District will integrate alternative education model into comprehensive high school so that students may participate simultaneously in credit recovery and original credit using blended learning.	2 FTE	Existing district staff	Existing staffing budget		
Provide beyond the bell opportunities for credit or unit recovery for middle school students and after school homework support for struggling middle school students	For high school, existing district staff will be used to support implementation of this action. Middle schools will be funded on an hourly basis.	\$30,000	TBD		
Use online provider for 24/7 learning opportunities/credit recovery to provide high school students with access to credit recover options to accelerate learning and prevent failure.	Curriculum purchase included in 1A & 1B above.	NA	NA		
Integrate AVID K-12					
Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding		
Provide teacher training, curriculum materials and coaching for the implementation of AVID at the high schools, middle school and JR/WR elementary school site.	Membership, training, and materials costs	\$43,995	Title I-Title III		
First Four Days					
Implement team building, assessment, and safety planning at each school site during the first four days of school.	\$3,000 per site X 10 sites	\$30,000	Title I-Title III		
Tier II Strategic Support for Secondary Students					
Add 4 Academic Support Sections at RCHS	Estimated costs for the proposed sections.	\$80,000	TBD		
Add 4 Academic Support Sections at LJMS/TMS	Estimated costs for the proposed sections.	\$80,000	TBD		

#### Goal 5C: Increase Enrollment in AP Classes

#### Strategy: Outreach and Education

Provide parent and student education and outreach to ensure familiarity with Advanced Placement program options at our high schools.

#### Strategy: Use Academies to Promote Advanced Study

Use emerging high school academies model to assist students, and English language learners in particular, in pursuing advanced study in fields of specific interest.

Action Steps	Site Implementation Plan	Proposed Expenditure	Proposed Funding
Provide parent and student education through evening events, the middle and high school guidance programs and one-one outreach to ensure knowledge of AP offerings.	Plans to be determined.	NA	NA
Integrate AP in each Secondary Academy Outcomes	Plans to be determined.	NA	NA

The following goals were added for PI Corrective Action 6 but are addressed within the content outlined for Goals 1-5.

Goal 61C: Proficiency of High Priority Students

Goal 61D: Effective Teaching and Administration

Goal 61E: Involvement, Implementation, Monitoring

Goal 61F: Support Schools in Corrective Action

# TOTAL ESTIMATED PLAN COST: \$1,505,695

<u>NOTE</u>: This plan was developed prior to decision to fully implement CCSS K-12. Significant technology and curricular purchases needed to ensure alignment of curriculum with CCSS. Additionally, funds for RtI program implementation did not anticipate the breadth of program implementation. Additional ELA intervention curricula needed for 4-8 intervention and 4-12 math intervention curricula needed. Sections to cover intervention also needed moving forward.